ABOUT COLLINS AEROSPACE

Collins Aerospace, a unit of United Technologies Corp. (NYSE: UTX), is a leader in technologically advanced and intelligent solutions for the global aerospace and defense industry. Created in 2018 by bringing together UTC Aerospace Systems and Rockwell Collins, Collins Aerospace has the capabilities, comprehensive portfolio and expertise to solve customers’ toughest challenges and to meet the demands of a rapidly evolving global market.
**BY THE NUMBERS**

**GLOBAL PRESENCE:**
- 70,000 employees
- 16,000+ engineering workforce
- Nearly 300 sites globally

**SALES PORTFOLIO:**
- ~75% Commercial
- ~25% Military
- ~60% Original equipment manufacturer
- ~40% Aftermarket

**KEY FINANCIALS:**
- $23 billion net sales*
- $3.1 billion research and development investment**

---

*2017 pro forma
**2017 pro forma, includes customer- and company-funded R&D
Collins Aerospace includes six strategic business units formed to meet customer needs while representing the best in innovation, technology and expertise. These divisions primarily serve customers across the commercial, regional, business aviation and military sectors.

**AEROSTRUCTURES**
Based in Chula Vista, California, Aerostructures includes: nacelle systems; flight control surfaces; naval composites; and other material and structural components.

**AVIONICS**
Based in Cedar Rapids, Iowa, Avionics includes: commercial and government avionics systems; cabin management and content systems; information management systems and services; fire protection services; and aircraft sensors.

**INTERIORS**
Based in Winston-Salem, North Carolina, Interiors includes: aircraft seating; interior systems; evacuation systems; life rafts; lighting; veneers; potable water systems; and de-icing products.

**MECHANICAL SYSTEMS**
Based in Charlotte, North Carolina, Mechanical Systems includes: landing systems; actuation; propellers; flight controls; pilot controls; hoist and winch systems; and cargo systems.

**MISSION SYSTEMS**
Based in Cedar Rapids, Iowa, Mission Systems includes: solutions for secure military communication, navigation and guidance; missile actuation; simulation, training and range instrumentation; strategic command and control; unmanned aircraft systems; electronic warfare; ejection seats and propulsion; intelligence, surveillance and reconnaissance; and space solutions.

**POWER & CONTROLS**
Based in Windsor Locks, Connecticut, Power & Controls includes: electric systems; engine controls; air management; and airframe controls.
COMPANY LEGACY

Collins Aerospace builds on the legacy of industry-leading innovation at UTC Aerospace Systems and Rockwell Collins. Founded as a radio company in Cedar Rapids, Iowa, in 1933, Rockwell Collins pioneered technological innovation, including: helping Rear Admiral Richard Byrd establish communications at the South Pole in 1933; providing the communications equipment used for every American astronaut traveling through space; and opening the door to modern-day GPS by receiving a signal from the world's first GPS satellite. Over the course of the company's 85-year history, Rockwell Collins broadened its focus to become a leader in aviation and high-integrity solutions, from avionics and cabin systems to connected aircraft and simulation and training solutions.

Formed in Charlotte, North Carolina, in 2012 when United Technologies acquired Goodrich and combined it with the company's existing Hamilton Sundstrand division, UTC Aerospace Systems built a heritage that included many of the iconic moments in aerospace and defense history. From the propeller that powered Amelia Earhart's nonstop flight across the Atlantic to the spacesuits worn by America's first astronauts during the Mercury program, the company's solutions helped shape the industry.

Collins Aerospace combines the talents of both organizations with a commitment to honoring their strong legacy while creating comprehensive strategies to propel their customers and the industry toward the future, every day.

LEADERSHIP

CHIEF EXECUTIVE OFFICER
Kelly Ortberg

PRESIDENT & CHIEF OPERATING OFFICER
Dave Gitlin

AEROSTRUCTURES
Marc Duvall

AVIONICS
Kent Statler

INTERIORS
Dave Nieuwsma

MECHANICAL SYSTEMS
Samir Mehta

MISSION SYSTEMS
Phil Jasper

POWER & CONTROLS
Tim White

AFTERMARKET SERVICES
Ajay Agrawal

CUSTOMER & ACCOUNT MANAGEMENT
Henry Brooks

DIGITAL TECHNOLOGY
Mauro Atalla

ENGINEERING & TECHNOLOGY
Paolo Dal Cin

STRATEGY, DEVELOPMENT & COMMUNICATIONS
Jeff Standerski

HUMAN RESOURCES
Doug Balsbough

OFFICE OF THE GENERAL COUNSEL
Christoph Feddersen

OPERATIONS & QUALITY
Patrick Allen

FINANCE
Jeff Standerski

Collins Aerospace
777 S. Flagler Drive
Suite 1800
West Palm Beach, FL 33401
collinsaerospace.com